



Estates Committee – Seminar on University Digital Estate

Tuesday 22 April 2025

Minute – Website Version

Note: This is an edited version of the full Estates Committee minutes. The majority of papers for Estates Committee are closed but where possible minute text has been provided. This may not be the full minute for each item.

Present: Frank Armstrong, Co-opted Member of Court (Convener)
Leigh Chalmers, Vice-Principal and University Secretary
Chris Cox, Vice-Principal Philanthropy and Advancement and Executive Director
Development and Alumni
Sue Currie, External Member
Iain Gordon, Vice-Principal and Head of College of Science & Engineering
Colm Harmon, Vice-Principal Students
Catherine Martin, Vice-Principal Corporate Services
Gavin McLachlan, Vice-Principal, Chief Information Officer and Librarian to the University
Mark Parsons, EPCC Director and Dean of Research Computing
Rona Smith, Director of Strategic Planning & Insight
Carina Svensen, Director of Accommodation, Catering and Events
Richard Terry, External Member of the Committee
Damien Toner, Director of Estates

In Attendance: Niall Bradley, Deputy Director, Marketing
Anne-Marie Coriat, College Registrar, College of Medicine and Veterinary Medicine
Alex Carter, Head of Service Management
Lisa Dawson, Academic Registrar
Ruth Elliott, Students' Association Vice-President Community
Alistair Fenemore, Chief Information Security Officer
Terry Fox, Director of Specialist Services, Finance
Paula Gellatly, Senior Project and Programme Manager
Melissa Highton, Director of Learning Teaching & Web Services
Hannah King, Policy and Governance Manager
Julia Laidlaw, Head of Estates Planning
Heather Lawrence, College Registrar, College of Arts Humanities and Social Sciences
Jennifer Milne, Deputy CIO, Director Applications Development & Operations
Sarfraz Mohammed, Estates Systems & IT Manager
Anne Payne, College Registrar, College of Science and Engineering
Stephen Roy, Digital Transformation Programme Manager
Anna Stamp, Interim Programme Director
Helen Wood, Head of University Space

Apologies: David Argyle, Vice Principal and Head of College of Medicine and Veterinary Medicine
Nirmal Borkhataria, Director of Finance
Dave Gorman, Director of Social Responsibility and Sustainability
Kim Graham, Provost
Dora Herndon, EUSA President
Theresa Merrick, Director of Communications and Marketing
Sarah Prescott, Vice Principal, Head of the College of Arts, Humanities and Social Sciences
Alistair Smith, Co-opted Member of Court
Tommy Angus, Director of Estates Operations
Jo Craiglee, Head of Knowledge Management and IS Planning
Grant Ferguson, Director of Estates Net Zero and Carbon Leadership
Jane Johnston, Director of Estate Development
Iain Logan, Head of Construction
Peter Mathieson, The Principal and Vice-Chancellor
Zoe Stephens, Director of Estates Business Services
Tony Weir, Director of Information Technology Infrastructure

1. Welcome & Introduction

The Convener welcomed everyone to the meeting and advised that the purpose of the seminar was not to make any decisions. It would be informal and informative. On each agenda item there would be a presentation followed by an opportunity for discussion from members and attendees.

2. Digital Estate - Overview of Current Position

The Committee Seminar heard a presentation from Gavin McLachlan, Vice-Principal and Chief Information Officer, and Librarian to the University.

Key points and discussion and comments by members were noted.

3. Cyber Security and Identity & Access Management

The Committee Seminar heard a presentation from Alistair Fenemore, Chief Information Security Officer and Alex Carter, Head of Service Management.

Discussion and comments by members were noted.

4. Student Record System - Current Situation and Options

The Committee Seminar heard a presentation by Presentation by Jen Milne, Deputy CIO, Director Applications Development & Operations and Lisa Dawson, Academic Registrar.

Discussion and comments by members were noted.

5. Educational Technology

The Committee Seminar heard a presentation by Melissa Highton, Director of Learning Teaching & Web Services.

Discussion and comments by members were noted.

6. Digital Support for Physical Estate, Data Centres & Green / Sustainable IT

The Committee Seminar heard a presentation by Mark Parsons, Director of EPCC and Gavin McLachlan, Vice-Principal and Chief Information Officer, and Librarian to the University.

Discussion and comments by members were noted.

7. Any Other Business

There was no other business raised.